

Earnings Release Conference
Fiscal Year Ended March 31, 2014
Presentation Data (Summary)

May 13, 2014
Nippon Chemi-Con Corporation



Best Solution & True Innovation

I. Numerical Targets for the 7th Medium-term Management Plan

(Yen in Billions)	FY2010	FY2013	FY2016 (Target)	Change from FY2013 (CAGR)
Net sales	127.7	114	132	+18 (5.1%)
Operating Income	8.1	4.9	9.2	+4.3 (23.4%)
Operating Income Margin	6.4%	4.3%	7%	+2.7%
ROA	2.4%	2.4%	5%	+2.6%
Average Exchange Rate JPY / US\$	85.72	100.24	102.00	+1.76



2. Positioning of the Seventh Medium-term Management Plan

Medium-term Target:

Corporate Revitalization to Make the Next Leap Forward:

Shift from Structural Reform to Management Innovation

3. Fundamental strategy:

**Achievement of
significant competitive advantages in the market
through innovations and cost reductions**

By achieving overwhelming competitive advantage
through innovation and cost reduction,
Nippon Chemi-Con aims toward a strong management structure
that is unaffected by changes in the business environment

4. Strategic priorities:

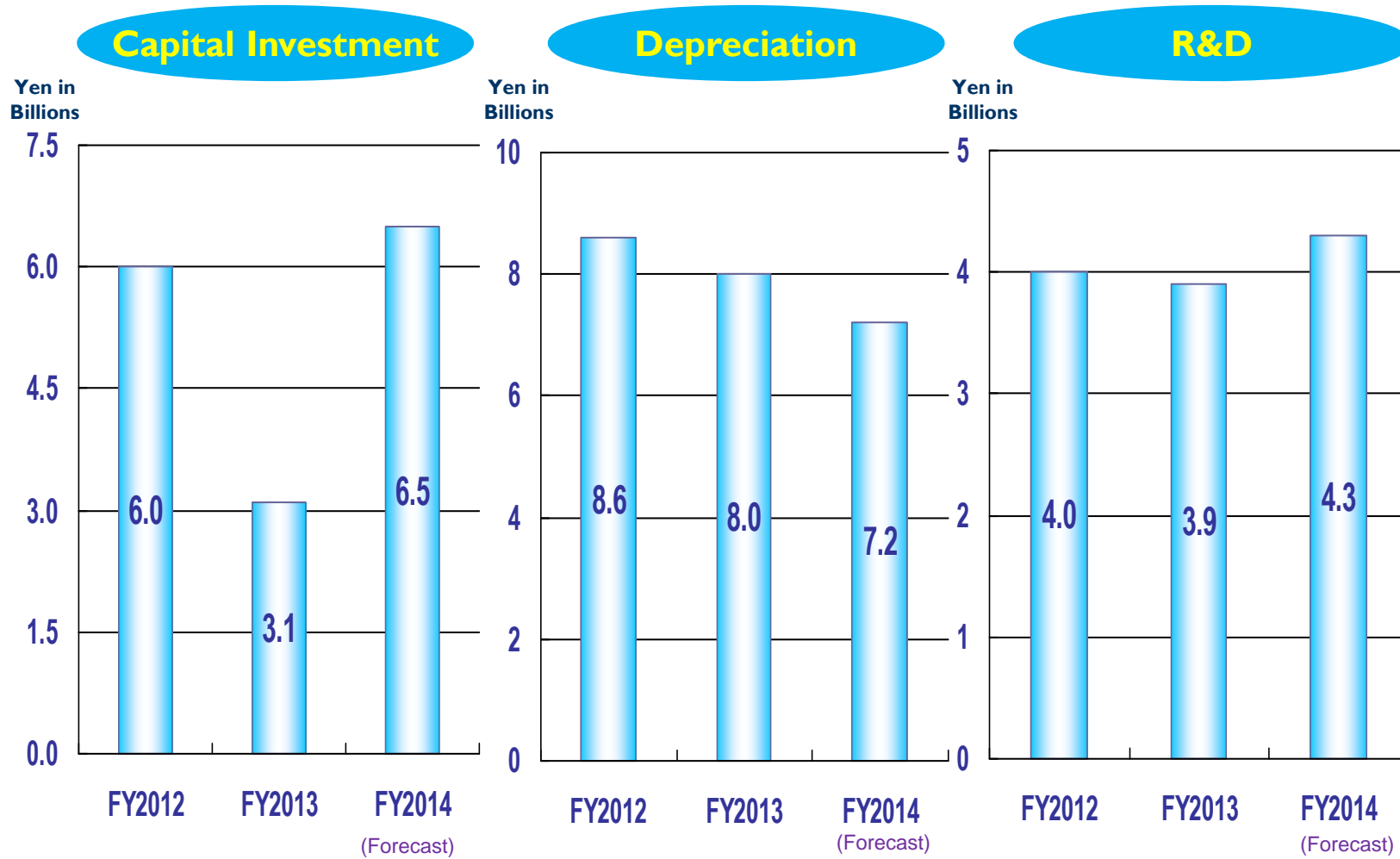
- 1) Speed management**
- 2) Reinforcement of Financial Foundations and Promotion of Cash Flow Management**
- 3) Clarification of Growth Strategy**
- 4) Quality First**
- 5) Development of Human Resources for Ten Years Ahead**

5. Business plan for FY2014

(Yen in Billions)	FY2013 (Actual Results)	FY2014 (Forecast)	YoY Changes
Net sales	114	118	+4 (+3.5%)
Operating Income	4.9	5.2	+0.3 (+5.4%)
Operating Income Margin	4.3%	4.4%	+0.1%
ROA	2.4%	2.5%	+0.1%
Average Exchange Rate JPY / US\$	100.24	102.00	+1.76

6. FY2014 Forecast

Capital Investment, Depreciation, R&D



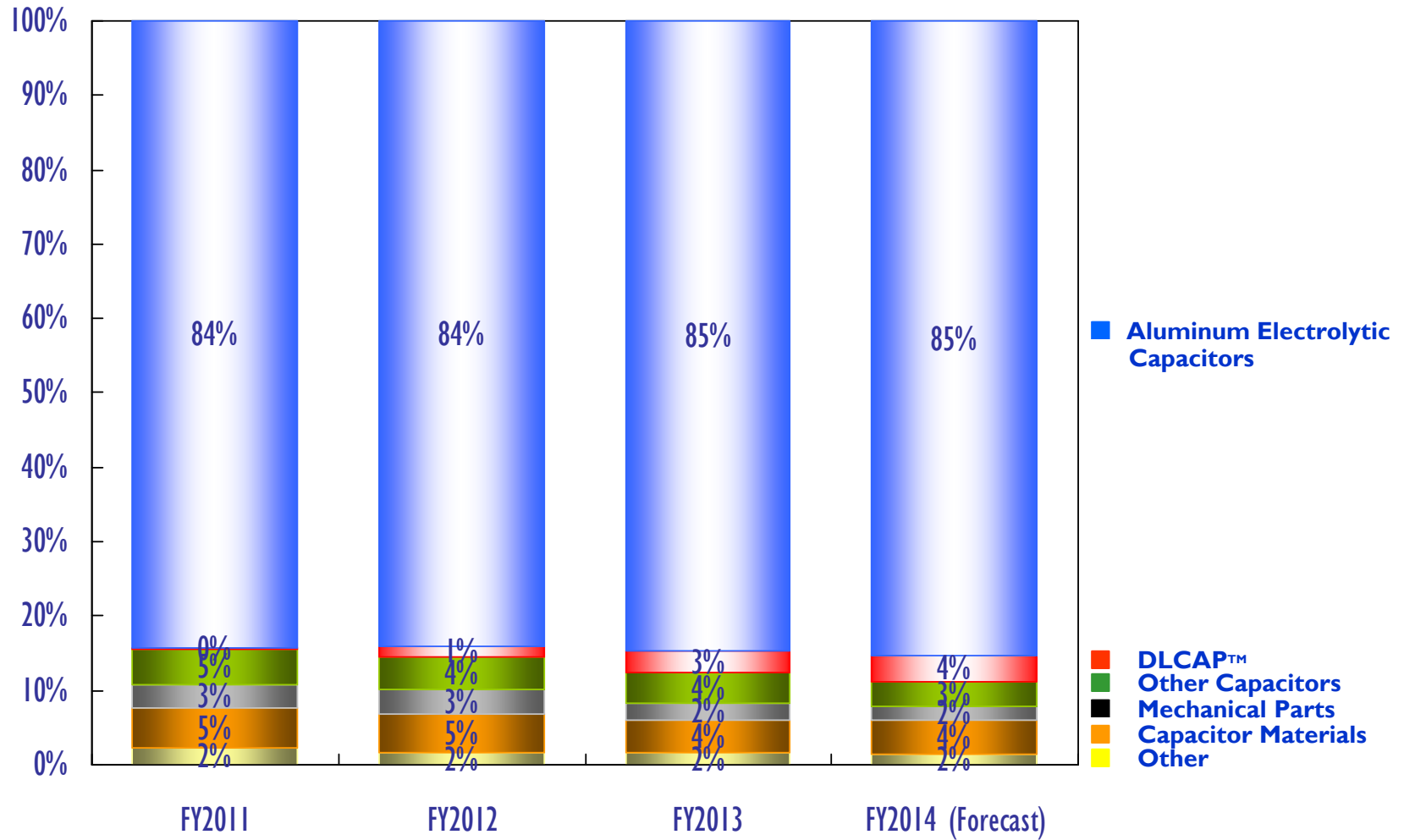
7. FY2014 Sales Forecast by Product Group

(Yen in Millions)

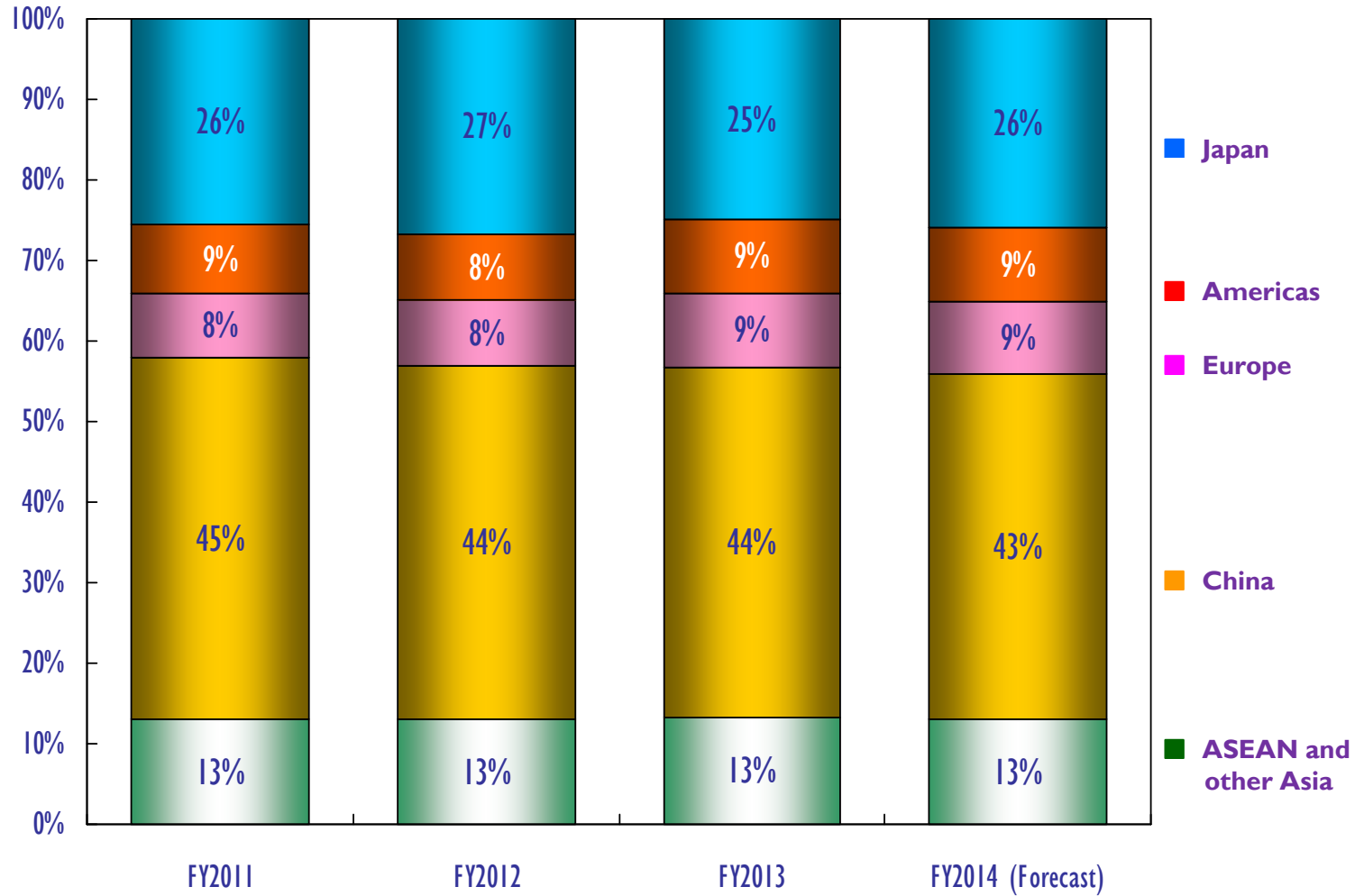
	FY2013 (Actual Results)	FY2014 (Forecast)	YoY Changes
Aluminum Electrolytic Capacitors	86,184	91,000	+ 4,816 (+ 5.6%)
Conductive Polymer Capacitors	10,145	10,200	+ 55 (+ 0.5%)
Aluminum Electrolytic Capacitors in Total	96,329	101,200	+ 4,871 (+ 5.1%)
DLCAP™	3,391	4,400	+ 1,009 (+29.8%)
Other Capacitors	4,708	3,800	- 908 (- 19.3%)
Capacitors in Total	104,429	109,400	+ 4,971 (+ 4.8%)
Electro-Mechanical Parts and Other Parts	2,771	2,200	- 571 (- 20.6%)
Capacitor Materials	4,923	4,600	- 323 (- 6.6%)
Other	1,837	1,800	- 37 (- 2.0%)
Total	113,962	118,000	+ 4,038 (+ 3.5%)

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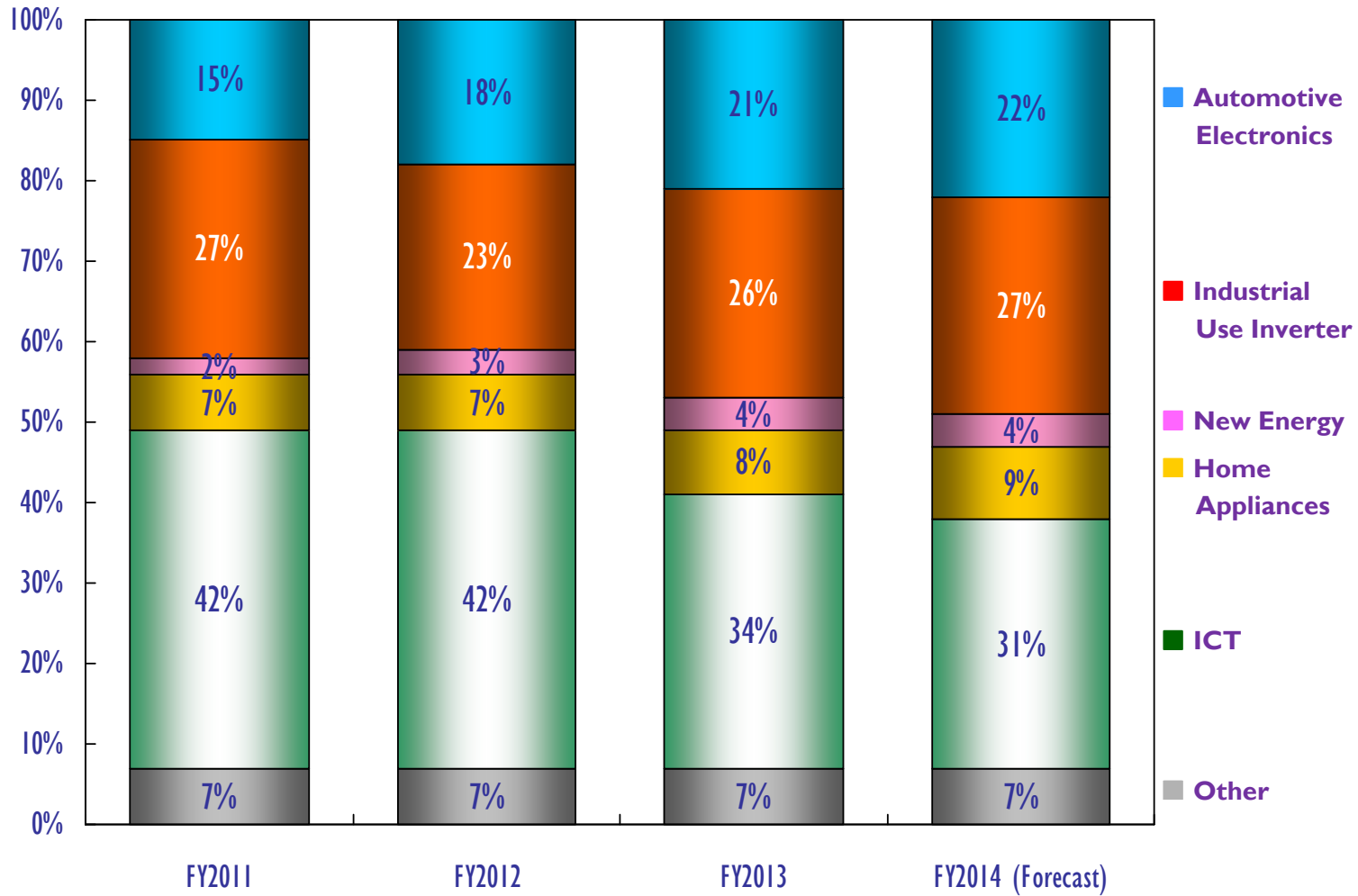
8. FY2014 Sales Forecast by Product Group (proportion of sales)



9. FY2014 Sales Forecast by Region



10. FY2014 Sales Forecast by Market



{Note}

The projected performance figures in this material are based on information available to Nippon Chemi-Con's management at the time this material was prepared. There are many uncertain factors inherent in forecasting, and there might be cases in which actual results differ from forecast values. Nippon Chemi-Con undertakes no obligation to publicly update or revise any forward-looking statements included in this material.

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